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RESTRICTED

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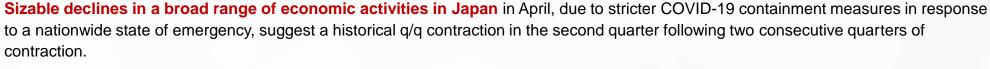
GLOBAL ECONOMIC OUTLOOK & DEMAND EVOLUTION



The data is already reflecting the **beginning of a rebound across Western Europe from May onwards.** The timing and gradient of recoveries will reflect differences in various factors, including containment of the COVID-19 virus, unwinding of activity restrictions, exposure to the sectors most severely affected, and policy space and effectiveness.



Feb marked the end of the longest (128 months) US economic expansion on record. Based on IHS Markit proprietary measure of monthly GDP, they estimate that, in just two months, real GDP plunged 16%, the steepest peak-to-trough decline since the 27%, recorded over four years, from 1929 to 1933. Yet, the recent downturn may also be the briefest recession on record, as data suggests the recovery began in May.



Mainland China's economy has continued to recover, with both industrial and service sector output rebounding to above year-earlier levels. Industrial production rose 4.4% y/y in May, up from 3.9% in April. The rebound in the automobile sector has been especially impressive. Automobile output grew 12.2% y/y in value and 19.0% in vehicle units in May.



In June, IHS Markit have further reduced growth forecasts for most countries in the Latin American region. The two major drivers of these downgrades are a worse-than-anticipated external environment and poor management of the COVID-19 crisis.

DEMAND DEVELOPMENT After hitting a record low of 26.2 in Apr, the JPMorgan Global Composite Output Index (compiled by IHS Markit) rebounded to 36.3 in May. While the increase is encouraging, a reading below 50 usually signals contraction. The worst of the declines may have ended, but business conditions remain difficult across sectors and regions.

Source: IHS Markit, IHS Purchasing Manager Index Manufacturing, a PMI at 50 is considered neutral, expanding above 50, and business shrinking below 50.



HOW WILL SUPPLY CHAINS CHANGE?

SUPPLY CHAINS...



Will adapt but not go away

Shift from finished goods to raw materials

More complexity

Comparative advantages will remain



HONG KONG'S UNIQUE ADVANTAGES



Low tax rate / Duty free port



Efficient customs administration



Fully convertible currency



Privileged financial linkages with China



World class transportation infrastructure



Transparent legal framework



HONG KONG'S OPPORTUNITY IN THE GREATER BAY AREA



Infrastructural Connectivity

- Hong Kong Zhuhai-Macao Bridge
- Increased mobility
- Cross border logistics



Talents

- Growing pool of diverse talents encourages fosters start-ups
- Facilitate the flow of talents between HK & GBA





- Single Trade
 Window
- Digitalization & Automation
- Robotic ProcessAutomation (RPA)

Financial Integration



- Offshore Renminbi (RMB) market
- Sophisticated insurance market in HK
- Leverage diverse legal frameworks





WAY FORWARD



DIGITALIZATION

- Supply chain visibility
- Real-time track & trace
- Quick access to critical locations
- Paperless



DUAL-SOURCING STRATEGIES

- Strategic cost-benefit analysis
- Contingency planning
- Multiple sourcing locations





